



Media Preparation Bail Out Plan

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Objective

To discuss the Media Prep “Bailout” Plan,
including the processes, successes and
struggles, at the Texas Department of State
Health Services Laboratory



Why the “bailout” plan?

- Media prep was not functioning efficiently
 - Employees were stressed out and unhappy
 - Customers were not satisfied



The problem

- Moved into a new lab facility
 - 4 times the capacity of the previous lab
 - Still working as if in the smaller lab
- New Laboratory Information Management system (LIMS)
- Poor scheduling

The Solution

- A review of the work flow
- A review of the needs in the area



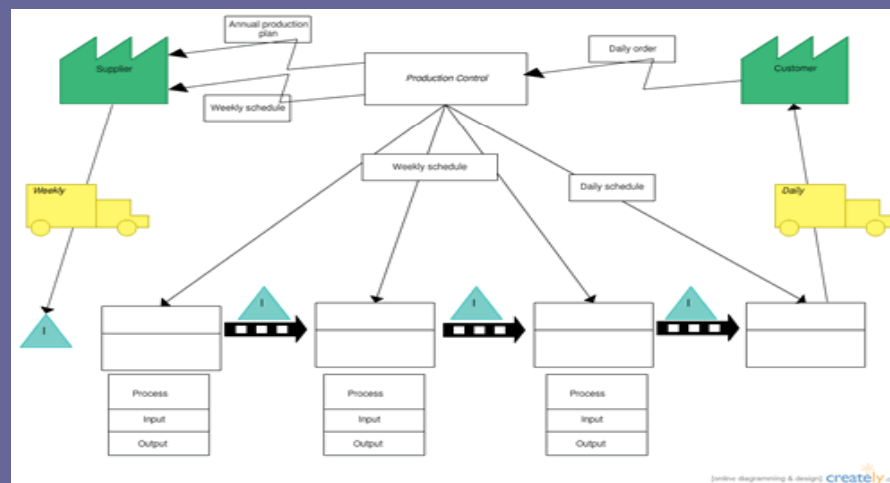
Phase I

- Compiled a list of itemized products
 - Time to produce
 - Preparation, production, QC and delivery
 - Type of product
 - Qualified staff

Phase III

Met with customers

Assessed the differences



The findings

- Employee hours needed modification to accommodate preparatory work
- The 12 week schedule for media storage was based on capacity of old lab
- Duplicate production efforts
- Production of some media no longer needed

Phase IV

- Inventory of products needed to increase volume production

NUMBER	PRODUCT	REAGENTS	VENDOR	CAT #	QTY	#YR
90000	APPLICATOR STICKS.	Applicator w/ood, plain 6"	DSHS		20000	4
90010	INDOLE PAPER	p-Dimethylamino Benzaldehyde METHANOL PHOSPHORIC ACID	SIGMA FISHER VWR		500 4000 2500	4
90650	POTASSIUM CYANIDE BROTH BASE	PROTEOSE PEPTONE #3 - BD Sodium Chloride, ass. 2.5 kg SODIUM PHOSPHATE DIBASIC ANHYDROUS POTASSIUM PHOSPHATE MONOBASIC-TDH	BD ACROS MALLINCK FISHER		500 1000 500 500	8
91150	MEMBRANE FILTRATION RINSE FLUID	PHOSPHATE BUFFER STOCK SOLUTION MAGNESIUM CHLORIDE SOLUTION 3.8%	DSHS		1 30	30
92360	HEMOGLOBIN 2%	HEMOGLOBIN - OXOID ANTIFOAM	OXOID BAKER		500 1000	24
93485	ACRIFLAVIN 0.5%	ACRIFLAVIN HYDROCHLORIDE	SIGMA		100	12
93475	NALIDIXIC ACID 0.5%	NALIDIXIC ACID	SIGMA		100	12
93485	CYCLOHEXIMIDE 1%	CYCLOHEXIMIDE FROM MICROBIAL SOURCE ALCOHOL ANHYDROUS REAGENT (ABSOLUTE ALCOHOL)	SIGMA BAKER		5 500	12 16
93520	CAMPY ENRICH BROTH W/HORSE BLOOD	BOLTON BROTH LAKED HORSE BLOOD BOLTON BROTH SELECTIVE SUPPLEMENT ETHANOL (190 PROOF)	OXOID REMEL OXOID DSHS		500 100 10 4000	10 10 10 16
93525	BUTTERFIELD'S PHOSPHATE BUFFER	BUTTERFIELD'S PHOSPHATE BUFFER STOCK SOLUTION	DSHS		2.0	12
93530	BUTTERFIELD'S PHOSPHATE BUFFER	BUTTERFIELD'S PHOSPHATE BUFFER STOCK SOLUTION	DSHS		7.5	12
93500	SELENITE ENRICHMENT BROTH	SELENITE BROTH BASE (OXOID) - OXOID SODIUM BIASELENITE - OXOID	OXOID OXOID		100 100	4 4
93600	MOPS-BUFFERED LISTERIA ENRICHMENT	TRYPTIC SOY BROTH MOPS (N-MORPHOLINO) ACID MOPS (SODIUM SALT) Yeast Extract ALPHA NALIDIXIC ACID 0.5% ACRIFLAVIN 0.5% CYCLOHEXIMIDE 1%	CRITERION SIGMA SIGMA ALPHA DSHS DSHS DSHS		500 250 250 500 4 2 2	24 24 24 24 24 24 24
94020	BURDET GENGOU BLOOD AGAR PLATES	BURDET GENGOU AGAR BASE - BD GLYCERIN (GLYCEROL) - EM BLOOD, STERILE DEBRINATED SHEEP 50 ML/STL - DSHS	DFCO FISHER DSHS		500 4000 50	24 24 24
94000	CAMPYLOBACTERISO. AGAR (CA)	CAMPYLOBACTER BLOOD-FREE SELECTIVE AGAR BASE Yeast Extract ALPHA SODIUM CEFOPERAZONE - TRC	OXOID ALPHA TRC		500 500 50	52 52 52

Master Inventory List

NUMBER	PRODUCT	REAGENTS	VENDOR	CAT #	QTY	#YR
90000	APPLICATOR STICKS.	Applicator wood, plain 6"	DSHS		20000	4
90010	INDOLE PAPER	p-Dimethylamino Benzaldehyde METHANOL PHOSPHORIC ACID	SIGMA FISHER VWR		500 4000 2500	4 4 4
90850	POTASSIUM CYANIDE BROTH BASE	PROTEOSE PEPTONE #3 - BD Sodium Chloride, acs, 2.5 kg SODIUM PHOSPHATE DIBASIC ANHYDROUS POTASSIUM PHOSPHATE MONOBASIC-T.DH	BD ACROS MALLINCK FISHER		500 1000 500 500	8 8 8 8
91190	MEMBRANE FILTRATION RINSE FLUID	PHOSPHATE BUFFER STOCK SOLUTION MAGNESIUM CHLORIDE SOLUTION 3.8%	DSHS DSHS		7 30	38 38
92380	HEMOGLIBIN 2%	HEMOGLOBIN - OXOID ANTIFOAM	OXOID BAKER		500 1000	24 24
93485	ACRIFLAVIN 0.5%	ACRIFLAVIN HYDROCHLORIDE	SIGMA		100	12
93475	NALIDIXIC ACID 0.5%	NALIDIXIC ACID	SIGMA		100	18
93485	CYCLOHEXIMIDE 1%	CYCLOHEXIMIDE FROM MICROBIAL SOURCE ALCOHOL, ANHYDROUS REAGENT (ABSOLUTE ALCOHOL)	SIGMA BAKER		5 500	18 18
93520	CAMPY ENRICH BROTH W/HORSE BLOOD	BOLTON BROTH LAKED HORSE BLOOD BOLTON BROTH SELECTIVE SUPPLEMENT ETHANOL (190 PROOF)	OXOID REMEL OXOID DSHS		500 100 10 4000	18 18 18 18
93525	BUTTERFIELD'S PHOSPHATE BUFFER	BUTTERFIELD'S PHOSPHATE BUFFER STOCK SOLUTION	DSHS		2.5	12
93530	BUTTERFIELD'S PHOSPHATE BUFFER	BUTTERFIELD'S PHOSPHATE BUFFER STOCK SOLUTION	DSHS		7.5	8
93800	SELENITE ENRICHMENT BROTH	SELENITE BROTH BASE (OXOID) - OXOID SODIUM BIASELENITE - OXOID	OXOID OXOID		100 100	4 4
93880	MOPS-BUFFERED LISTERIA ENRICHMENT	TRYPTIC SOY BROTH MOPS (N MORPHOLINO) ACID MOPS (SODIUM SALT) Yeast Extract ALPHA NALIDIXIC ACID 0.5% ACRIFLAVIN 0.5% CYCLOHEXAMIDE 1%	CRITERION SIGMA SIGMA ALPHA DSHS DSHS DSHS		500 250 250 500 4 2 2	24 24 24 24 24 24 24
94035	BORDET GENGOU BLOOD AGAR PLATES	BORDET GENGOU AGAR BASE - BD GLYCERIN (GLYCEROL) - EM BLOOD, STERILE DEFIBRINATED SHEEP 50 ML/BTL - DSHS	DIFCO FISHER DSHS		500 4000 50	24 24 24
94050	CAMPYLOBACTER ISO. AGAR (CIA)	CAMPYLOBACTER BLOOD FREE SELECTIVE AGAR BASE Yeast Extract ALPHA SODIUM CEFOPERAZONE - TRC	OXOID ALPHA TRC		500 500 50	52 52 52

Phase V

- Notify customers of changes
- Modify production schedule

Phase VI

- Trial Run
 - Adjustments made to schedule
 - Done in increments to evaluate
 - Month one
 - Month three
 - Month six

Phase VII

Go Live!

The Results

- Employee hours were modified to accommodate prep work
- Skeleton crew work schedule implemented
- Produce larger quantities less frequently
- Standardize recipes where applicable

Savings

- Decrease units produced every 12 weeks by 17.5% (from 1026 units to 846)
- Cost savings for reagents approximately \$2000/12 weeks
- Overtime staff costs reduced by approximately \$2448/12 weeks

The Most Important Result

Morale Improved!



The Biggest Struggle

Getting people to believe in the changes and
the processes

Current State

- The Media Prep area is short staffed
 - 3 people have left
- In the same situation as when this was first implemented



Special Thanks

- Miriam Johnson
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